

# DISASTER NEWS YOU CAN USE

[WWW.I-S-CONSULTING.COM/](http://WWW.I-S-CONSULTING.COM/)



## Whats Inside:

Month in Disaster History.....	Pg. 1
Organizational Adaptation in Disasters.....	Pg. 1
2026 Hurricane Season Outlook.....	Pg. 1
EM365 Ai New Enhancements.....	Pg. 2
Disaster Resource Center.....	Pg. 8
Disaster Policy & Research.....	Pg. 9
Preparedness Best Practices.....	Pg. 10
Responses Best Practices.....	Pg. 12
Disaster Recovery Best Practices.....	Pg. 13
Maximize Disaster Recovery Funds.....	Pg. 13
Mitigation Best Practices.....	Pg. 15
FEMA Review Council Update.....	Pg. 16
Disaster News.....	Pg. 17
Industry Innovations.....	Pg. 18
EM Innovations in Work.....	Pg. 19
Building a More Resilient Future.....	Pg. 22
Expertise: Disaster Recovery.....	Pg. 23

## This Month in Disaster History

### The USA's Most Castrophic Dam Breaches

The 1889 Johnstown Flood remains one of the deadliest disasters in U.S. history, driven by a catastrophic failure of the South Fork Dam. On May 31, 1889, after days of heavy rainfall, the earthen dam on the South Fork of the Little Conemaugh River, about 14 miles upstream from Johnstown, Pennsylvania, breached. This released approximately 14.55 million cubic meters of water from Lake Conemaugh, creating a massive flood wave that roared down the valley at speeds up to 40 mph and heights of 70-75 feet. The flood killed 2,208 people and caused about \$17 million in damage (equivalent to roughly \$540 million today).

Originally built in the 1850s for canal feeder purposes, the dam was later acquired and modified by the South Fork Fishing and Hunting Club, whose wealthy members (including industrialists like Andrew Carnegie) lowered the crest by up to 3 feet for a carriage road, omitted critical discharge pipes, and performed poor repairs using uncompacted fill. These changes roughly halved the dam's spillway capacity and eliminated...

*Continued on Page 3*

## Organizational Adaptation in Disasters

### Integrating Emergent Groups with Bureaucratic Response - Theory, Practice, and Considerations

Disasters challenge formal bureaucratic organizations, which rely on hierarchical structures, predefined roles, and standardized procedures. These systems excel in routine operations but often struggle with the uncertainty, rapid change, and overwhelming demands of catastrophic events. Pioneering work by the Disaster Research Center (DRC), founded in 1963 at The Ohio State University by sociologists E.L. Quarantelli, Russell Dynes, and Eugene Haas (and later moved to the University of Delaware), established the empirical foundation for understanding organized behavior in crises. Through hundreds of field studies, the DRC documented that disasters trigger...

*Continued on Page 4*

## 2026 Hurricane Season: Priorities & Gaps

Early indicators from NOAA point to a more active than average 2026 Atlantic hurricane season, driven by warmer sea-surface temperatures, a weakening El Niño pattern, and...

*Continued on Page 5*

## Did You Miss a Previous Issue?

Access the "Disaster News  
You Can Use" Library

# Announcing: Odysseus EM365 Ai

## Establishing Ai Community Disaster Intelligence



### Odysseus EM365 Ai Enhancements

The Odysseus EM365 platform, developed by Integrated Solutions Consulting (ISC), integrates a governed AI assistant designed to enhance emergency management practices while ensuring outputs are drawn exclusively from vetted, jurisdiction-specific sources such as regulatory databases, peer-reviewed research, and operational guidance. The AI operates within a controlled knowledge environment, avoiding unverified open internet data to maintain accuracy, compliance, and professional defensibility. By handling up to 90% of analytical and procedural tasks, it serves as a force multiplier for practitioners, supporting everything from plan customization to risk analysis, while human experts provide the critical 10% of judgment and oversight. Built on over two decades of ISC's expertise across 7,000+ jurisdictions, EM365 transforms routine workflows into efficient, resilient processes that preserve institutional knowledge and mitigate liability risks in high-stakes scenarios.

The Odysseus EM365 Ai builds upon the Community Vulnerability, Risk, and Resiliency (CVR2) model, a patent-pending, evidence-based framework that has served as the industry's leading risk assessment methodologies for the past 15 years. The CVR2's 4,500 evidence-based indicators and measurements of community vulnerability, risk, and resilience serve as a foundational framework for generating reliable community disaster intelligence.

Additionally, the EM365 Ai framework is aligned with major federal and state regulatory requirements, evidence-based best practices, and industry standards in emergency management—including EMAP (ANSI/EMAP 5-2022), NFPA (e.g., 1600 and 1660), NWS StormReady, and ISO standards (e.g., 22320:2018)—to ensure all programmatic plans, strategies, assessments, and outputs are compliant and defensible. This generates tailored, auditable outputs that streamline accreditation processes, reduce liability risks, and support proactive alignment with evolving regulations, enhancing programmatic integrity and operational effectiveness across jurisdictions.

The EM365 Ai governed environment systematically configures the evidence-based knowledge and compliance standards into a system-of-systems architecture, providing a single platform that not only provides best-in-class technology but also a force multiplier that drives efficiencies and alleviates administrative burden. By integrating this robust analytical foundation into the EM365 platform's governed AI environment, the system ensures that AI-generated outputs are not only data-driven and jurisdictionally tailored but also scientifically defensible, enabling emergency managers to make informed decisions that enhance preparedness, response effectiveness, and long-term community resilience while minimizing reliance on unverified external sources.



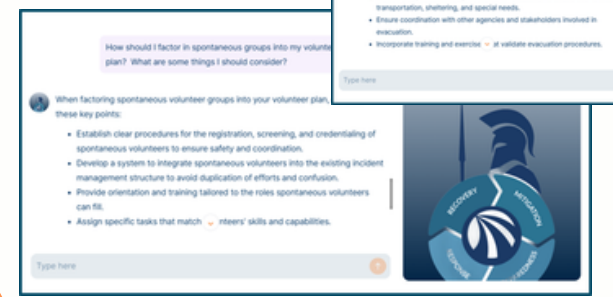
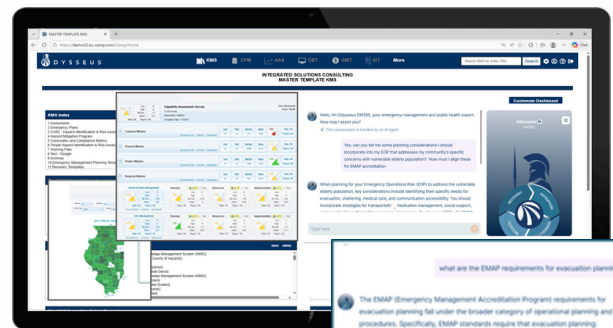
# D Y S S E U S

## EM365-Ai

The EM365 Ai assistant empowers local emergency managers by ensuring outputs are drawn exclusively from a library of 50,000 vetted, jurisdiction-specific sources, regulatory databases, peer-reviewed research, documented best practices and operational guidance.

### #1 EM Ai Solution

[Schedule a Demo](#)



# Disaster History

## Continued...

### South Fork Dam Breach and Johnstown Flood

#### Continued

effective emergency spillways. Heavy rains caused overtopping; initial headcut erosion led to a full breach, likely involving sliding failure. Modern LiDAR and hydraulic modeling show the original design—with higher crest, pipes, and auxiliary spillway—would likely have prevented overtopping or allowed survival of the storm. The 1891 American Society of Civil Engineers (ASCE) report downplayed these modifications, attributing failure to an “act of God,” but later analyses challenge this, confirming the alterations as decisive.

The wall of water and debris—houses, trees, locomotives, and human bodies—destroyed much of the industrial town in minutes. A debris pile at the stone bridge ignited, killing dozens more in a fire. Survivors faced immediate trauma, disease risks from unrecovered bodies, and total community disruption. The event tested early Red Cross efforts under Clara Barton and exposed class tensions, as club members faced (but largely evaded) lawsuits.

Contemporary lessons from Johnstown emphasize proactive risk management, warning systems, and societal factors in disaster sociology and emergency management. The flood illustrates how elite capture and poor maintenance create “unnatural” disasters, aligning with concepts like vulnerability and the social production of risk (e.g., neglect of maintenance for recreational priorities). Disaster science highlights the need for accurate breach modeling, inundation mapping, and robust spillway design. Emergency management stresses timely warnings (lacking in 1889, amplifying fatalities), community preparedness, and equity in recovery. Today, FEMA and states prioritize Potential Failure Mode Analyses, hazard classification updates (“hazard creep”), public awareness (e.g., National Dam Safety Awareness Day on May 31), and integrated watershed resilience. Core principles from literature—such as those in risk perception, collective behavior in crises, and post-disaster policy windows—urge the emergency management community to address aging infrastructure, climate non-stationarity, and community engagement to mitigate impacts before failures occur.

Despite the devastating impacts to life and property due to dam negligence, it took over 20 years to pass dam safety legislation. Pennsylvania finally enacted its first dam safety law in 1913 after the 1911 Austin Dam failure. The 1889 disaster’s influence was more cultural and professional, spurring engineering scrutiny but hindered by elite influence shielding accountability. In contrast, failures like St. Francis Dam (1928, ~450 deaths) and others drove broader reforms. Johnstown stands as the deadliest U.S. dam failure; most dam failures cause limited loss, but high-hazard ones can be catastrophic.

*Continued on Page 6*



*John Schultz house in Johnstown, PA after the flood ~ Unknown Author*



*Main Street in Johnstown, PA after the flood ~ Andrews, E. Benjamin*

## The Value of Preparedness

*A Commitment to a Culture of Preparedness*



[Learn More About Our Disaster Preparedness Services](#)



# Organizational Adaptation in Disasters

## Continued...

### Integrating Emergent Groups – Theory to Practice

#### Continued

not only continuity in formal organizations but also widespread emergent phenomena—new behaviors, groups, and adaptations that arise to fill gaps in official response.

The DRC's influential fourfold typology of organizational behavior in disasters distinguishes between established, expanding, extending, and fully emergent groups. Type I organizations maintain their pre-disaster structure and tasks with minimal change. Type II (expanding) and Type III (extending) groups adapt by incorporating new personnel or undertaking novel functions while retaining core elements of their original form. Type IV groups are entirely new, carrying out novel tasks with novel structures. This framework highlights how collective behavior—spontaneous, relatively unstructured actions by individuals and groups—interacts with formal organizing. Role behavior, the enactment of expected positions within social structures, becomes fluid as participants improvise new roles in response to unmet needs.

#### Emergent Groups

Emergent groups, often composed of spontaneous unaffiliated volunteers, grassroots networks, and adapting local organizations, frequently address immediate, hyper-local needs that bureaucratic systems cannot reach quickly. As detailed in comprehensive reviews of emergent behavior, these groups exhibit flat hierarchies, opportunistic coordination, and rapid improvisation, allowing them to operate with agility in chaotic environments. Examples include the “Cajun Navy” in Louisiana floods, Occupy Sandy after Hurricane Sandy, and ad-hoc boat evacuations during 9/11, where citizen flotillas and community networks filled critical transportation and mass care gaps. These small groups augment formal responders by providing on-the-ground knowledge, cultural sensitivity, and surge capacity, particularly for vulnerable populations whose access and functional needs may be overlooked in top-down plans.

Multi-organizational response networks in disasters demonstrate remarkable adaptability by reorganizing to integrate emergent actors. Formal command-and-control models (e.g., the National Incident Management System) provide essential coordination but must incorporate flexibility to avoid conflict with decentralized collective behavior. Research shows that successful networks foster boundary-spanning relationships, shared situational awareness, and mechanisms for legitimacy—such as recognizing emergent contributions without attempting to fully control them. This hybridization balances formal organizing's stability with the innovation of collective behavior, enabling role improvisation where individuals and groups enact new responsibilities (e.g., local volunteers directing passenger flow or community organizations managing distribution hubs).

#### Considerations

Local governments serve as the frontline of disaster response, operating within bureaucratic structures that emphasize hierarchy, standardized procedures, and command-and-control models like the National Incident Management System (NIMS). While these frameworks provide essential stability and coordination, research from the Disaster Research Center (DRC) demonstrates that disasters inevitably produce emergent phenomena—new behaviors, groups, and adaptations—that formal systems alone cannot fully address. Local planners must therefore design strategies that anticipate organizational adaptation and proactively integrate emergent groups, turning potential challenges into assets for community resilience.

The DRC's typology remains foundational: organizations may remain established (performing routine tasks), expanding (adding personnel), extending (taking on new tasks), or fully emergent (new groups with novel structures and functions). Collective behavior—spontaneous, norm-driven actions by individuals and small groups—interacts with formal role behavior, leading to improvisation where participants fluidly assume...

*Continued on Page 5*

# Org. Adaptation & 2026 Hurricane Season

## Continued

### Org Adaptation – Theory to Practice

*Continued*

new responsibilities. Local governments should incorporate this understanding into hazard mitigation plans, continuity of operations plans, and exercises by conducting gap analyses that identify where official capacities may be overwhelmed and where emergent actors are likely to appear.

#### Key Planning Considerations

1. Anticipate and Map Emergent Potential: Conduct community asset mapping and risk assessments that explicitly identify likely points of emergence (e.g., neighborhoods with strong social ties, areas with unmet access/functional needs, or sectors reliant on local knowledge). Pre-identify boundary spanners—trusted local leaders, faith-based organizations, or businesses—who can bridge formal and informal networks. Tools like Citizen Corps or Community Emergency Response Teams (CERT) provide structured channels for harnessing volunteer energy while maintaining visibility.
2. Build Flexibility into Doctrine and Training: Rigid plans often conflict with the decentralized, horizontal structures of emergent groups. Local emergency management should embed principles of improvisation and “coordination by non-interference” into training and exercises. Just-in-time training modules for spontaneous volunteers, pre-scripted guidance on safety and legitimacy, and protocols for rapid needs/gap assessment can facilitate productive integration without over-control.
3. Foster Legitimacy and Trust Pre-Disaster: Emergent groups thrive in organic environments but require mechanisms to establish credibility with official responders. Local governments can cultivate this through regular outreach, joint exercises with VOADs (Voluntary Organizations Active in Disaster), private-sector partners, and grassroots networks. Policies that recognize contributions (e.g., liability protections, resource-sharing agreements) reduce friction and encourage sustained involvement.
4. Address Coordination Challenges: Multi-organizational networks succeed when formal systems create space for emergent input—through liaison roles, shared information platforms, or hybrid command structures. Considerations include managing convergence (people, supplies, information), preventing duplication, ensuring safety, and incorporating cultural and demographic nuances unique to the jurisdiction. Social media monitoring and community feedback loops enhance situational awareness.

*Continued on page 6.*

### '26 Hurricane Season Gaps

*Continued*

elevated atmospheric moisture across the Caribbean and Gulf. While the official NOAA forecast will be released later this month, the current signals are strong enough that state and local governments—especially across Florida and the Gulf Coast—should begin tightening preparedness and continuity measures now.

For jurisdictions already balancing aging infrastructure, staffing constraints, and open disaster closeouts, the 2026 season presents both operational and financial risk. A proactive tune-up of core preparedness systems can significantly reduce response friction and protect future FEMA reimbursement.

#### Why This Season Matters

Several environmental factors are converging to increase the likelihood of tropical development:

- Above-average Atlantic water temperatures, which fuel storm intensity
- Reduced vertical wind shear, allowing storms to organize more quickly
- Higher moisture content in the Gulf and Caribbean, supporting rapid intensification

These conditions mirror patterns seen in recent high impact seasons. For Florida and Gulf states, the takeaway is clear: early preparedness actions will matter more this year than in a typical season. Key Preparedness Gaps for 2026

These conditions mirror patterns seen in recent high-impact seasons. For Florida and Gulf states, the takeaway is clear: early preparedness actions will matter more this year than in a typical season.

#### Preparedness Gaps for this Hurricane Season

Across the region, ISC is seeing several recurring vulnerabilities that could complicate response and reimbursement if not addressed before landfall:

*Continued on page 7.*

# Disaster History & Org. Adaptation in Disaster Continued

## Johnstown

### Continued

Today, the U.S. faces significant dam and levee risks amid aging infrastructure and climate-driven extremes. There are ~94,000 dams nationwide (average age >53 years), with ~16,700 classified as high-hazard potential (where failure could cause loss of life). About 15% of these are in poor or unsatisfactory condition. Recent studies show increasing overtopping probabilities for many dams. FEMA's National Dam Safety Program provides grants (e.g., \$185+ million in FY2024 for high-hazard rehabilitation via Bipartisan Infrastructure Law), supports state programs, emergency action plans, and inspections. The Association of State Dam Safety Officials estimates \$37-165 billion needed for critical repairs.

### References

- Coleman, N. M., Kaktins, U., & Wojno, S. (2016). Dam-breach hydrology of the Johnstown flood of 1889—Challenging the findings of the 1891 investigation report. *Heliyon*, 2(6), e00131.
- McCullough, D. G. (1968). *The Johnstown Flood*. Simon & Schuster.
- U.S. Federal Emergency Management Agency. (Various years). National Dam Safety Program reports and guidelines.
- Winkelstein, W., Jr. (2008). The Johnstown flood: An unnatural disaster. *Epidemiology*, 19(1), 163.

## Organizational Adaptation in Disasters

### Continued

5. Support Vulnerable Populations and Long-Term Recovery: Emergent groups often excel at reaching isolated or marginalized residents. Planning should prioritize inclusive strategies that leverage local knowledge for equity. Extend adaptation considerations into recovery phases, where grassroots efforts frequently drive rebuilding, economic revitalization, and community cohesion.

Ultimately, effective disaster response depends on viewing emergent groups not as disruptions but as vital complements to bureaucracy. By cultivating pre-disaster relationships, supporting organic development of grassroots efforts, and designing doctrines that accommodate adaptation, emergency management can harness the full spectrum of community resilience. As the DRC's legacy underscores, disasters reveal the limits of purely formal systems while illuminating the power of human collective capacity when structures evolve to embrace it. In practice, some recommendations for emergency managers include:

- Integrate emergent behavior modules into local emergency operations plans (EOPs) and annual training calendars.
- Develop memoranda of understanding with potential emergent partners and maintain updated volunteer registries.
- Use after-action reviews to refine approaches to adaptation and integration.
- Allocate resources for community outreach that builds social capital before disasters strike.

By viewing emergent groups as complementary rather than disruptive, local governments can create more adaptive, whole-community response systems. This approach honors the DRC's legacy: disasters reveal both the limits of bureaucracy and the remarkable capacity of communities when structures evolve to embrace collective ingenuity. Effective planning transforms inevitable emergence into a force multiplier for resilience.

### References

- Disaster Research Center. (n.d.). DRC vision and history. University of Delaware.
- Kendra, J. M., & Wachtendorf, T. (2007). Improvisation, creativity, and the art of emergency management. In *Understanding and responding to terrorism*.
- Kreps, G. A. (1993). Disaster, organizing, and role enactment. *American Journal of Sociology*. (Relevant to role behavior.)
- Quarantelli, E. L. (1995). Emergent behaviors and groups in the crisis time of disasters. Disaster Research Center Preliminary Paper #226. University of Delaware.
- Quarantelli, E. L., Dynes, R. R., & Wenger, D. (various works as synthesized in emergent behavior literature reviews).
- Wachtendorf, T. (2013). Emergent organizations and networks in catastrophic environments. In R. Bissell (Ed.), *Preparedness and response for catastrophic disasters*. CRC Press.

# 2026 Hurricane Season: Priorities & Gaps

## Continued

### 2026 Hurricane Season Outlook: Preparedness Priorities & Gaps

#### Continued

1. Emergency Operations Plans (EOPs) Needing Modernization.
2. Many EOPs still lack updated hazard analyses, cyber-incident annexes, or continuity-of-operations (COOP) integration. FEMA’s 2024–2025 guidance updates have raised expectations for clarity, roles, and cross-functional coordination.
3. Debris Management Plans Out of Sync With FEMA Requirements
4. Debris plans written before 2022 often miss current procurement, monitoring, and environmental compliance standards. FEMA is scrutinizing debris contracts more aggressively, and outdated plans increase the risk of deobligation.
5. Continuity and Staffing Challenges
6. Jurisdictions continue to face turnover in emergency management, finance, and public works. Without refreshed COOP plans and cross-training, response operations can stall at critical moments.
7. Gaps in Documentation and Cost-Tracking Readiness
8. Communities still recovering from prior events often lack the systems needed to capture eligible costs from day one of a new disaster—especially for emergency protective measures and debris.

#### How ISC Helps Clients Prepare Before Landfall

ISC supports state and local governments with targeted, rapid-deployment preparedness tune-ups designed to strengthen operational readiness and reduce financial risk. Our pre-season services include:

- EOP and annex updates aligned with FEMA’s most recent guidance
- Debris management plan modernization, including procurement and monitoring frameworks
- Continuity of operations (COOP) refresh, with staffing matrices and essential function mapping
- Pre-disaster cost-tracking and documentation systems, ensuring FEMA-eligible work is captured from day one
- Tabletop exercises and leadership briefings tailored to local hazards and organizational structure
- Technology support, including readiness assessments for ISC’s recovery and documentation platforms

These efforts help ensure that when a storm threatens, your jurisdiction can respond decisively—and recover funding efficiently.

#### Looking Ahead

With a potentially active season approaching, now is the time for communities to strengthen their preparedness posture. A focused investment in planning, continuity, and documentation readiness can significantly reduce operational strain and protect federal funding.

Contact us to discuss your community’s current preparedness. ISC stands ready to support your team with the expertise, tools, and technology needed to navigate the 2026 hurricane season with confidence.



**Written By: Glen LaFond**  
**Senior Disaster Recovery Consultant**

Glen LaFond has more than 25 years combined of Emergency, Construction, Project, and Financial Management experience in both the public and private sector. For the past 15 years, Glen has worked on 16 disasters, including hurricane, flood, wind, and earthquake hazards.

**Emergency Management and Disaster Recovery: Building a More Resilient Future**

[Learn More](#)



# Disaster Resource Center

## Free Tool Kits & Resources

Whether you are dealing with a declared disaster or need program guidance, ISC is there to help you.

### Hazard-Specific Tool Kits



A graphic for Hurricane Toolkits featuring a red circular icon with a white hammer and wrench crossed. The background shows a pile of debris from a destroyed building. The text reads: "Hurricane Toolkits" and "Resources to help you prepare, respond, and recover!" A blue hand icon is pointing at the bottom right.

### Disaster Resource Center



A graphic for the Disaster Resource Center with a dark background. It features a circular diagram with four segments labeled "PREPAREDNESS", "RESPONSE", "RECOVERY", and "MITIGATION" around a central logo. Below the diagram is the text "DISASTER RESOURCE CENTER" and "Mitigation, Preparedness, Response, Recovery." The ISC logo and name are at the bottom. A blue hand icon is pointing at the bottom right.

### Best Practices Library



A graphic for the Best Practices Library. At the top, it says "Industry Best Practices". Below is the title "Don't Let Disaster Strike Twice: Navigating the Complex World of Post-Disaster Funding" and a photo of a road covered in debris. A small circular portrait of a man is in the bottom right. A blue hand icon is pointing at the bottom right.

### On-Call Expert Support



A graphic for On-Call Expert Support featuring a circular diagram with four segments labeled "RECOVERY", "MITIGATION", "RESPONSE", and "PREPAREDNESS" around a central logo. A blue hand icon is pointing at the bottom right.

# Disaster Policy & Research

## April 2026

### News & Policy

- [New DHS boss rescinds \\$100,000 approval process, giving hope for FEMA relief efforts](#)
- [House committee approves FirstNet reauthorization](#)
- [FEMA skips National Hurricane Conference](#)
- [Perspective: Emergency management's overreliance on DHS & FEMA federal grant funding: Part I](#)
- [Trump's FY27 budget slashes climate and disaster funding, shifting costs to cities and states](#)
- [DHS secretary calls for U.S. states to lead disaster response instead of FEMA](#)
- [Perspective: Emergency management's overreliance on DHS & FEMA federal grant funding: Part I](#)
- [Texas Rangers join probe into Camp Mystic, following July 2025 flooding disaster](#)
- [Iranian hackers are breaking into U.S. industrial systems, agencies warn](#)
- [FEMA came up with a goal to cut half its staff without a plan to get there, records show](#)
- [DHS orders thousands of furloughed employees back to work despite ongoing shutdown](#)
- [Seattle World Cup matches are two months away. How are city agencies preparing?](#)
- [Public Works director reports 'unsustainable' staffing levels amid disaster recovery efforts\\*](#)
- [BRIC is critical for U.S. national security. After a yearlong legal battle, it's back.](#)
- [Severe staffing cuts at GSA are harming agencies across government, watchdog says](#)
- [Trump expected to nominate Cameron Hamilton to lead FEMA again](#)
- [World Cup 2026: A nationwide stress test for emergency management systems](#)
- [El Niño likely to boost hurricane activity in Eastern Pacific this summer](#)
- [NACo brings counties to Washington to push for federal disaster reform](#)
- [GAO: Billions in FEMA aid delivered, but survivors still face barriers accessing help after disasters](#)
- [Lawmakers introduce consolidated AI bill package](#)

### Research & Innovations

- [Accelerated learning: Better just-in-time training.](#)
- [Tech issues continue to haunt 911 systems](#)
- [An actionable blueprint for the future of emergency management: Part ii](#)
- [Lessons from the 2024 hurricane season](#)
- [Famous hurricane forecast map gets a big makeover](#)
- [Radiological emergency preparedness for all-hazards and transportation incidents](#)
- [April is Earthquake Preparedness Month](#)
- [Is the U.S. Forest Service's reorganization a 'dismantling' or a needed shift? Experts weigh in on wildland fire's impact](#)
- [GAO: Agencies must strengthen AI procurement practices by capturing lessons learned](#)
- [Emergency management, public information officers and the role of empathy](#)
- [Applying COVID lessons to future radiological events](#)
- [Public-facing AI tools could yield more efficiency gains for states, report says](#)
- [A clear framework for emergency and disaster workforce development](#)
- [Japan issues rare special advisory over chance of more powerful quake](#)
- [Caribbean hurricanes getting substantially stronger due to warming waters: Study](#)
- [Study finds 17.5 million Americans at highest risk of coastal flooding: Here's where](#)
- [The unexpected way hurricanes are fueling wildfires](#)
- [NOAA relies on cloud computing to evolve hurricane predictions](#)
- [2025 saw slightly above average earthquake activity, scientists say](#)
- [When AI explains local government, authority gets blurred](#)
- [Climate disaster victims are rebuilding using prefab homes from boxy to bespoke](#)
- [Interactive map shows how vulnerable your neighborhood is to disaster\\*](#)

### International News

- [New infrastructure saved lives during evacuations in Kaitiāia](#)
- [Thai capital upgrades disaster response](#)
- [China names party chief for emergency management ministry after ousting former minister](#)
- [From crisis to resilience: How the village of Kemnay transformed its flood defences](#)
- [Kenya faces deadly flooding with at least 108 people killed](#)
- [Belize advances disaster risk management strategy](#)
- [National Emergency Response Forum launched in Abu Dhabi to build frontline competency, readiness](#)
- [Syrian-Saudi talks focus on enhancing EM](#)
- [Russia declares emergency in Dagestan's capital as floods cut power to more than 327,000 people](#)

EVIDENCE-BASED KNOWLEDGE

CONTINUED INNOVATION

RESULTS DRIVEN

MITIGATION

PREPAREDNESS

RECOVERY

RESPONSE

A Recognized Industry Leader in Generating Evidence-Based Knowledge to Inspire Innovative Solutions that Drive Results for All Phases of Emergency Management

[Learn More](#)

INTEGRATED SOLUTIONS CONSULTING



# Preparedness Best Practices

## The Importance of Business Preparedness: A Wake-Up Call for Every Company

Imagine waking up one morning to find your business in shambles due to a natural disaster, a pandemic, or a cyber-attack. The consequences of being unprepared can be devastating, not only for your company but also for your employees, customers, and the community you serve. This is the harsh reality that Integrated Solutions Consulting, Corp. (ISC), wants to bring to the forefront of every business owner's mind.

We've seen it happen far too often," says Dan Martin, Principal, of ISC. "Businesses that have poured their heart and soul into building their brand and serving their customers, only to see it all crumble because they didn't have a solid business continuity plan in place. It's heartbreaking."



The statistics paint a grim picture. According to ISC, 40% of businesses fail to reopen after a disaster, and another 25% fail within one year. Over 90% of companies that are unable to restore operations within five days of a disaster fail within two years. These numbers are not just abstract figures; they represent real people whose livelihoods are at stake.

"When a business fails, it's not just the owners who suffer," says Lauren Martin, a senior consultant at ISC. "Employees lose their jobs, families lose their incomes, and communities lose a vital part of their economic fabric. It's a ripple effect that can be felt for years."

But the consequences of being unprepared go beyond financial losses. The emotional toll on business owners and their employees can be immense. The stress of trying to rebuild from scratch, the guilt of letting down customers and employees, and the sense of helplessness in the face of overwhelming odds can take a severe psychological toll.

I've seen strong, resilient business owners reduced to tears because they didn't have a plan in place," says Dan Martin. "They put everything they had into their business, and now they feel like they've let everyone down. It's a burden that no one should have to bear."

That's why ISC is on a mission to help businesses prioritize preparedness and continuity planning. The company offers a comprehensive range of Business Preparedness & Resiliency Services, including Business Continuity & Resumption Planning, Data and IT Recovery Plans, Disaster Resiliency Recovery Strategies, Risk & Vulnerability Assessments, Crisis Incident Management Plans, Crisis Communications, Cybersecurity Assessments, Workplace Health & Safety, Supply Chain Analysis, Corporate Preparedness Campaigns, Benefit-Cost Analysis, Training & Exercises, and Corporate Resiliency Assessments.

We take a holistic approach to business preparedness," says Martin. "It's not just about having a plan on paper. It's about creating a culture of preparedness that permeates every level of the organization. It's about empowering employees to be ready for anything, and it's about building relationships with customers and the community that can withstand any crisis." ISC's approach has helped countless businesses weather the storms ...

*Continued on Page 9.*

# Preparedness Best Practices

Continued...



## The Importance of Business Preparedness: A Wake-Up Call for Every Company

"of uncertainty and emerge stronger on the other side. But the company knows that there is still much work to be done. "We can't prevent disasters from happening," says Martin. "But we can help businesses be prepared for when they do. And that can make all the difference in the world."

Don't wait until it's too late to prioritize business preparedness. The consequences of being unprepared are simply too high. By working with experienced consultants like those at ISC and implementing comprehensive strategies, businesses can protect their operations, their employees, and their communities, and emerge stronger from any challenge they may face.

"At the end of the day, it's about peace of mind," says Martin. "Knowing that you've done everything you can to prepare for the worst, so that you can focus on what really matters: serving your customers and making a positive impact in the world. That's what business preparedness is all about."

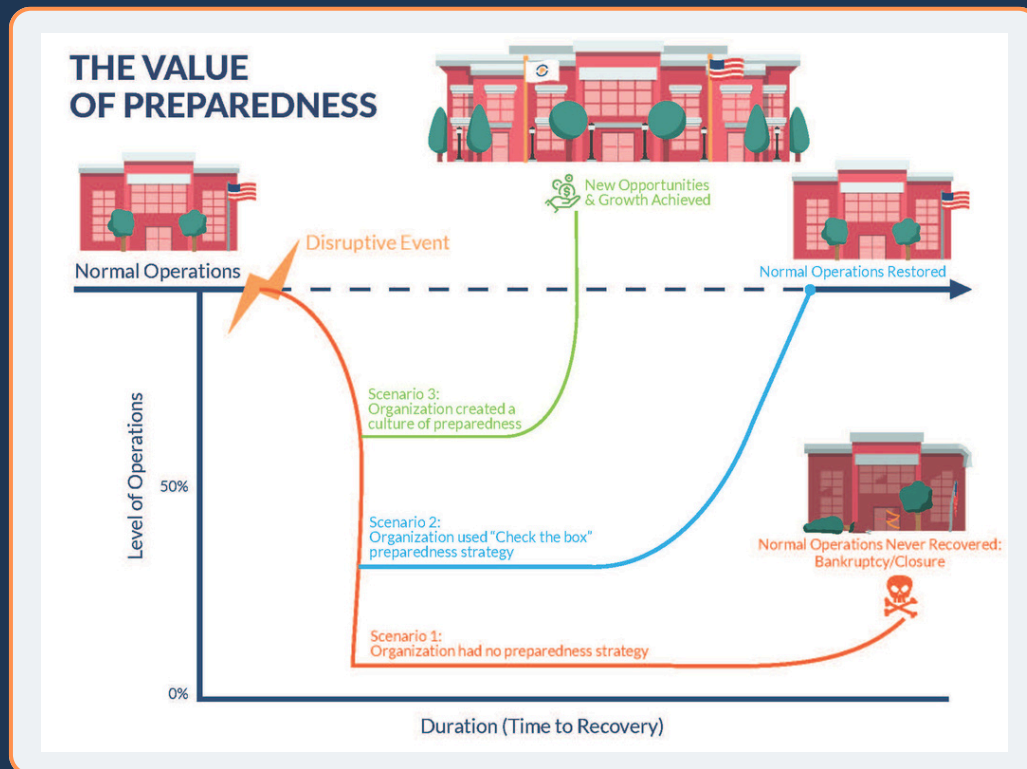
## The Value of Preparedness

Recent events remind us that every community must make a continued investment in preparing for the next emergency or disaster. Empirical evidence has shown a direct correlation between the level of preparedness and the level of resiliency in a community. Specifically, the more prepared communities are, the greater their ability to effectively respond to and recover from disaster and minimize the impact of a disaster.

However, the most resilient communities go beyond simply developing a response plan that "checks the box" and supported by periodic training and scenario-based exercises. The stark reality is that our communities are becoming increasingly complex with intricate relationships and interdependencies between our social, built, and natural environments. These community conditions often intersect with our hazard risks, impacting a community for years to come.



[Learn More About Our Disaster Preparedness Services](#)



# Response Best Practices: Critical Lifelines Continuity



## Keeping Communities Running: The Critical Role of Lifelines in Disaster Response

As development expands and technologies advance, infrastructures become:

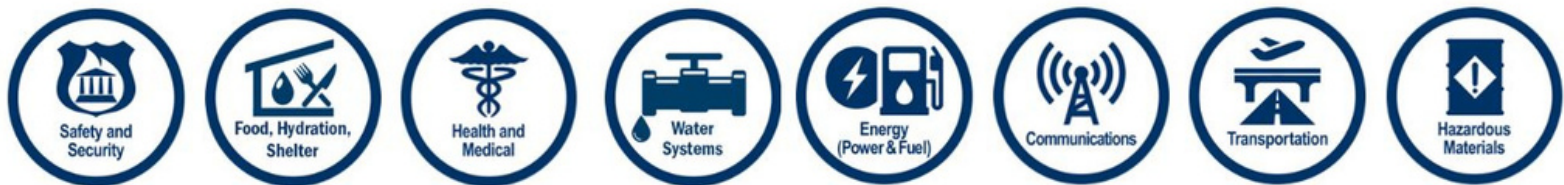
- Regionally, nationally, and globally interconnected.
- Increasingly complex and interdependent.
- Progressively critical to a modern functioning society.



When disasters like hurricanes, earthquakes, or even pandemics strike communities, critical infrastructure fails and services get disrupted. Without electricity, passable roads, healthcare, or running water, communities grind to a halt, with cascading impacts on human health, safety, and economic functions. The immediate priority for response teams must be stabilizing and reconnecting these critical services that communities rely on.

FEMA refers to these essential services as “Community Lifelines” – the infrastructure, assets, capabilities and services that enable all aspects of community functionality. Lifelines are the foundation that supports societies through day-to-day operations and in times of crisis. When disasters sever access to lifelines, decisive and rapid intervention is imperative in order to enable broader community recovery. FEMA established the Community Lifelines concept for disaster management to:

- Reframe incident information into plain language: Lifelines simplify complex infrastructure into easy-to-understand critical services like Food, Water, Shelter, Transportation, Energy. This helps promote unified understanding across government, NGOs, and private sector partners.
- Understand real-world impacts on communities: With lifelines framing, assessments reveal actual access and service delivery issues affecting disaster survivors – not just infrastructure damage. This focuses response on urgent human needs.
- Prioritize response based on community stabilization needs: Lifelines make it clear which services require immediate intervention for community functioning vs longer-term recoveries. Response priorities focus on rapid reconnection of critical lifelines.
- Simplify communications with the public: Lifelines-framed public messaging conveys response progress in straightforward terms related to restoring electricity, healthcare access, roads, etc.



The Community Lifelines concept has already been validated during major disaster responses including hurricanes, typhoons, earthquakes, and the COVID pandemic. With each activation, lessons learned further refine the construct to make it an increasingly effective disaster management approach.

In a crisis, the trajectory of the disaster aftermath hangs on the ability to rapidly stabilize and reconnect Community Lifelines. Doing so stems the tide of expanding impacts to human health, public safety, and broader economic functions. By framing disaster management around critical lifelines, assessment and response practices become focused on community priorities, easily understood by all partners and the public. Rapid lifeline stabilization paves the way for accelerated recovery towards full community resilience.

# Recovery Best Practices

## Community Disaster Recovery Success Series

### Part 1 of 11: Establish a Transparent Community Recovery Governance that Expands the Window of Opportunities



Like so many other disasters before it, Hurricanes Helene and Milton have destroyed the social, political, and economic fabric of communities across the southeastern United States. After a catastrophic event such as a hurricane, it often takes years for a community to resume to normalcy and decades, if ever, to return to pre-disaster conditions.

Although unfortunate, disasters do provide the unique opportunity to improve a community's pre-disaster conditions. However, a community's future is intimately dependent upon the ability to champion the recovery process, sustain social unity, and maintaining an open decision-making process built upon transparency and democracy. These conditions are important elements in a community's recovery momentum and offer conditions that serve as a foundation for successful long-term community recovery and improvement.

In this eleven-part series, I will present evidence-based attributes that contribute to a community's disaster recovery success. These findings are based on over a decade of research and case study analysis of over one hundred presidentially declared disasters.

Our everyday decisions are governed by processes and routines that assist us in identifying the problem, determining strategies to resolve the problem, evaluating these alternatives, choosing the best alternative, and then implementing the resolution. These procedures and routines are carried out by organizations that offer consistency, commitment, and confidence...

*(Continued on Next Page...)*



**Written By: Dr. Daniel Martin, CEM**

Dan has more than 25 years of experience working with local, state, and federal governments, and has been involved in all aspects of emergency management.

Dr. Martin has been recognized for his ability to successfully execute the most difficult projects and knowledge of policy and research in the field of emergency management.

# Recovery Best Practices

## Community Disaster Recovery Success Series

### Establish Recovery Governance

(continued)

in the decision-making process. After disaster, these processes and routines may be disrupted or may not be set up to adequately handle the litany of complex post-disaster recovery issues. A defined and shared pre-disaster process for managing disaster recovery activities and coordinating with local, regional, state and federal partners is paramount to community recovery success.

Unlike the tactical incident strategies that are paramount to managing information and resources during the response phase, community disaster recovery is an organic and inductive process that fosters community unity and an open autonomy that promotes effective decision-making that benefits the majority. The disaster process goes through a period called 'Communitas' where disaster-stricken communities take on a shared identity of "disaster victim" and establish a sense of equality between community groups that otherwise take opposing views. During this period, conditions are optimal for community unity, empowerment, and agreement. Research has shown that social trust in government becomes a symbolic token to a community, can extend the period of 'Communitas', and facilitate an effective community recovery decision-making process.

[Read the Full Article Here](#)

Read more on the **Community Disaster Recovery Success Series**.

[Part 1: Establish a Recovery Governance that Expands the Window of Recovery Opportunities](#)

[Part 2: Create a Disaster Recovery Management Strategy that is Supported by Community Leaders](#)

[Part 3: Coordinate Disaster Recovery Committees and Support their Transition Throughout the Recovery Process](#)

[Part 4: Thoroughly Assess Community Disaster Impacts and Immediate Needs](#)

[Part 5: Don't Underestimate the Importance of Post-Disaster Community Outreach and Understanding](#)

[Part 6: Be Prepared to Make Tough Decisions, Analyze Your Recovery Alternatives](#)

[Part 7: Take Advantage of FEMA Assistance, Identify Hazard Mitigation Opportunities](#)

[Part 8: Develop a Disaster Recovery Funding Strategy](#)

[Part 9: Facilitate Autonomous and Inclusive Decision-Making](#)

[Part 10: Track and Report Community Recovery Projects and Success](#)

[Part 11: Measure the Betterment, Improvement, and Increased Resiliency of the Community](#)



D Y S S E U S

EM365

[Schedule a Demo](#)

## Maximize Vital Community Disaster Recovery & Mitigation Funds



## Odysseus Features for Disaster Grant Management Solutions



# Mitigation Best Practices



## Creating and Maintaining a Sustainable Hazard Mitigation Program

There is a growing challenge for communities of all sizes to regularly update, maintain, and implement their hazard mitigation plans. However, according to FEMA, over half of the nation's municipal and county mitigation plans have fallen out of compliance and many communities struggle to implement key mitigation initiatives. As a result, communities have wasted the initial investment to develop mitigation plans and find themselves spending the same effort, if not more, in developing a new, compliant plan and be eligible for pre- and post-disaster funding.

ISC's core preparedness philosophy takes a holistic approach to crisis management, prevention, and recovery. We craft an interconnected strategy of planning, training, and crisis response to ensure a community's needs are met in totality.

Our comprehensive and programmatic solutions are executed by knowledgeable staff who have developed plans for some of our Nation's largest communities. We are a team of experts who have implemented billions of dollars in pre- and post-disaster mitigation projects. Our innovations focus on meaningful mitigation processes and outcomes while easing the burden in developing, maintaining, and implementing your community's mitigation investments.



Click below to watch a video on ISC's hazard mitigation program management strategies.



[Learn More About Our Work](#)

### ▶ MITIGATION CORE CAPABILITIES:

- Program Management and Support
- Risk and Disaster Resilience Assessment
- Community Resilience
- Long-Term Vulnerability Reduction
- Threats and Hazards Identification
- Comprehensive Emergency Preparedness and Planning Development
- Hazard Mitigation and Disaster Recovery
- Technical Support
- Committee and Workgroup Governance Development
- Community Outreach
- Grant Management and Procurement Support
- Community Technical Surveys & Analysis
- Mapping and Geospatial Analysis

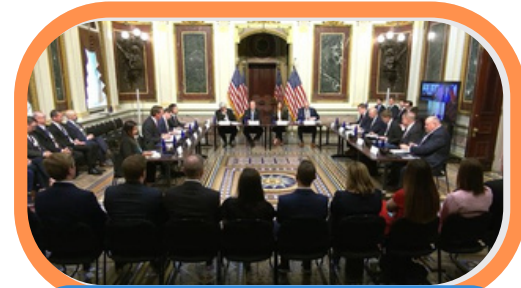
# FEMA Review Council

## FEMA Review Council Meeting

May 7, 2026

### Overview

On January 24, 2025, the FEMA Review Council, established by President Donald J. Trump via Executive Order 14180 on January 24, 2025, delivered the final report that included core findings and guiding principles. The review examined FEMA's recent disaster responses (past 4 years), compared them to state/local/private sector efforts, historical disaster aid models, and FEMA's fit within the federal system as a support (not lead) agency, as well as extensive stakeholder engagement.



[Watch the May 7, 2026 FEMA Review Council Meeting](#)

### Core Findings & Guiding Principles:

The Council concluded that FEMA has become overly centralized, bureaucratic, and burdensome, often disincentivizing state/local preparedness. Five guiding principles frame the reforms:

1. Return leadership for emergency response and recovery to States, Tribes, and Territories (SLTT).
2. Reaffirm that individual American preparedness is foundational.
3. Accelerate federal assistance dollars to help Americans recover from their worst day.
4. Maximize transparency and efficiency of federal and SLTT dollars.
5. Boldly transform FEMA into a lean organization that puts Americans first.

### Key Recommendations (10 Total)

The report outlines bold structural and operational changes to rebalance responsibilities and improve outcomes:

- Equip SLTT to Lead – Federal government shifts to supporting role; promote national standards, training, resource sharing, and catastrophic planning.
- Enhance Critical Federal Programs – Sustain core capabilities (standards, technology, supply chains, continuity of government, emerging threats).
- Realign Criteria for Federal Disaster Assistance – Raise thresholds; focus aid on truly catastrophic events exceeding SLTT capacity; simplify and increase transparency.
- Replace Hazard Mitigation Grant Program – Two-phase (Rapid + Strategic) state-managed funding structure (up to 15% of federal contribution).
- Streamline Individual Assistance – Consolidate into a single direct payment to survivors
- Reform Public Assistance – Shift to parametric, upfront direct funding to states within 30 days; two-phase audits for accountability
- Reform National Flood Insurance Program (NFIP) – Shift toward private market; risk-based pricing,
- Maximize Every Dollar – Cut administrative/overhead costs through streamlined programs and reduced bureaucracy.
- Revitalize Unified National Network – Strengthen whole-community partnerships
- Transformed Agency – Lean FEMA with phased 2–3 year restructuring, strategic staffing review, shifted training to regional/state levels, and greater SLTT empowerment.

### What's Next

- Delivery of the full final report to the President with specific recommendations for action.
- Legislative push – Strong advocacy for Congressional action on key reforms to ensure lasting, systemic change (beyond what EOs or regulations alone can achieve).
- Phased implementation (2–3 years) for agency transformation, including staffing reviews and shifting responsibilities to SLTT.
- Continued stakeholder coordination to operationalize reforms, with emphasis on accelerating assistance, reducing bureaucracy, and building long-term national resilience.

# Disaster News

## Current FEMA Disaster Declarations: April 2026

April 2026 continued the moderate pace of Presidential emergency, major disaster, and fire management declarations seen in prior months, with activity centered on upgrades/amendments to lingering winter storm impacts from early 2026, a cluster of new major disaster approvals for older incidents, and a notable uptick in wildfire-related fire management assistance grants. No massive wave of new emergency declarations (EM series) occurred, but tropical weather in the Pacific territories and spring wildfires in the Southeast drove fresh actions.



# FEMA

**Major disaster declarations** (DR series) approved or announced for several states/territories, many tied to late 2025 or early 2026 events:

- Washington (FEMA-4906-DR): Major disaster declaration on April 7, 2026 (announced April 11), for severe storms, straight-line winds, flooding, landslides, and mudslides from December 5–19, 2025. This enabled broader recovery aid, including Individual Assistance in multiple counties and tribal nations.
- South Carolina: Major disaster for severe winter storm (January 21–27, 2026), with Public Assistance for counties like Greenville, Oconee, and Pickens (announced April 11).
- Hawaii (FEMA-4909-DR or similar): Major disaster for severe storms, flooding, landslides, and mudslides from March 10–24, 2026 (announced mid-April).
- Commonwealth of the Northern Mariana Islands: Major disaster for Super Typhoon Sinlaku (incident April 11–18, 2026; declared April 23).
- Other states (e.g., Alaska, Idaho, Montana, Oregon, South Dakota) received major disaster approvals around April 7–11 for various winter/early-year storms and winds.

**Amendments** to prior declarations:

- Tennessee: Amendment to the Winter Storm Fern major disaster declaration (April 11, 2026) expanding to include Individual Assistance for 29 counties.

**New emergency declarations** (EM series):

- Guam (EM-3644-GU): Emergency declaration on April 11, 2026, for Typhoon Sinlaku (incident starting April 11 and continuing). This supported initial response efforts ahead of potential major disaster upgrades.
- Fire management assistance declarations (FM series) — a notable increase compared to February/March:
- Florida: Railroad Complex Fire (FM-5631-FL, declared April 22; incident April 19) and Cow Creek Fire (FM-5632-FL, declared April 23; incident April 21).
- Georgia: Pineland Road Wildfire (FM-5629-GA, April 21) and Highway 82 Wildfire (FM-5630-GA, April 22).

**Emergency  
Management and  
Disaster Recovery:  
Building a More  
Resilient Future**

[Learn More](#)



# Industry Innovations



## D Y S S E U S<sup>TM</sup> EM365 Ai

672%

INCREASE IN  
PROGRAM EFFICIENCY

300<sup>X</sup>

STAKEHOLDER  
COLLABORATION

99%

REGULATORY &  
PROGRAM COMPLIANCE

54<sup>X</sup>

RETURN ON  
INVESTMENT

97%

PERFORMANCE  
RATING

### The Industry's First Comprehensive Emergency and Disaster Program Management Software

Odysseus™ offers a suite of tools and systems designed, dedicated to the efficient management of comprehensive disaster and emergency management programs. The union of technological and programmatic features offers organizations an efficient and effective method to systematically design, develop, maintain, and continually improve all elements of a comprehensive emergency management program.



Click Here to  
Learn More About Our  
Innovative Technology

# EM Innovations in Work

## Odysseus™ EM-365

### Statewide Comprehensive EM Program Management

#### State Emergency Management Agencies

Although they provide much needed resources and capabilities during the time of a crisis or disaster, a State emergency management agency's (EMA) operational focus extends far beyond the response phase of an incident. The reality is that the success of a State EMA's response operation is intimately related to its ability to systematically track, guide, direct, monitor, manage, and administer all aspects of a comprehensive emergency management program across all state agency, county and municipal government partners, regional authorities, and other stakeholders.



Although the value is unmeasurable, many states think that coordinating a statewide comprehensive emergency management program would be a formidable task that would require significant resources. That's not true anymore.

Odysseus™ offers state emergency management agencies a software solution for managing a unified statewide comprehensive emergency management program. Odysseus™ "system-of-systems" architecture gives state EMA's a force multiplier to manage EMA program requirements statewide.

Designed by our team of leading emergency managers and software technicians, Odysseus™ offers a unique State EMA program management platform. It is a program management tool and allows for the full integration of other incident management software programs.



# EM Innovations in Work

## Odysseus™ EM-365

### Statewide Comprehensive EM Program Management

## Comprehensive EM Features

### Preparedness Programs

- Planning Management
- Training Management
- Exercise Management
- Continuity of Operations
- Community Outreach
- Program Evaluation
- Program Compliance
- Project Reporting & Tracking
- Grant Management

### Response Programs

- Incident Action Planning
- Situational Awareness Sharing
- Ops & Incident Reporting
- After-Action Review Analysis
- Preliminary Damage Assessments
- Cost & Expense Tracking
- Information Sharing

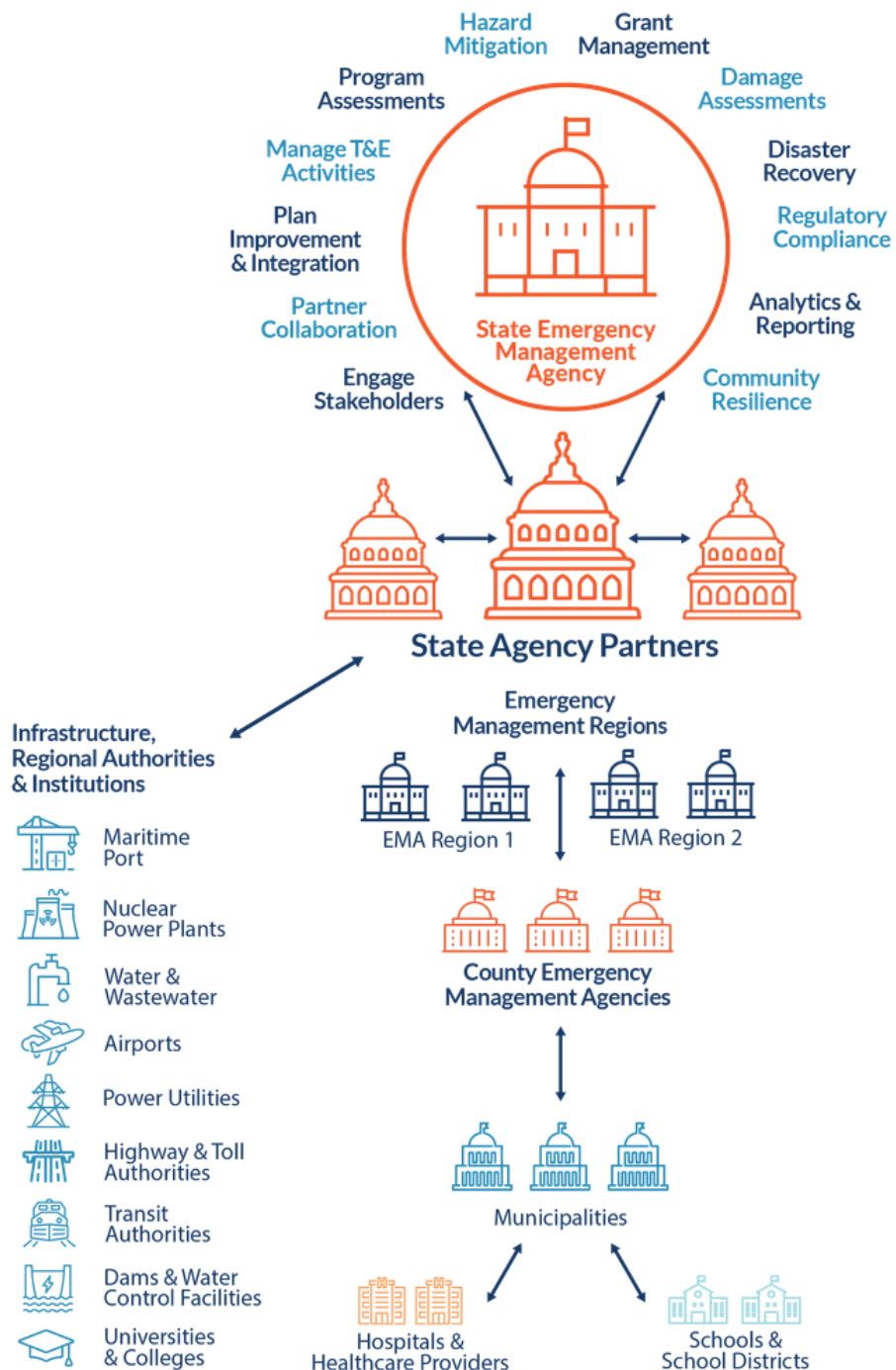
### Recovery Programs

- Damage Assessments
- Debris Monitoring
- FEMA Public Assistance
- FEMA Individual Assistance
- HUD CDBG-DR
- Recovery Project Tracking
- Closeout & Audits

### Mitigation Programs

- Mitigation Planning
- Risk Assessments
- Federal Cost Share Tracking
- Grant & Project Management

## System-of-Systems Comprehensive EM Network



[Click Here to Learn More](#)

# ODYSSEUS™ IN WORK

## Hazard Mitigation Program Management *Elevate Your Community Disaster Resiliency*

### Odysseus Features for Hazard Mitigation Program Solutions



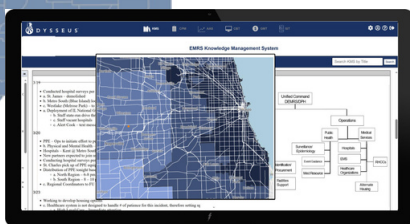
## Features

- Track Plan Development & Update
- Create Efficiencies with Plan Maintenance
- Track In-Kind Match Effort Contributions
- Mitigation Committee Management Tools
- Assess Hazard Mitigation Opportunities
- Real Time Tracking of Mitigation Grant Funds
- Interactive Mapping & Hazard Modeling
- Streamline Multi-Jurisdictional Planning
- Mitigation Crosswalk Compliance Metrics
- Track Mitigation Plan Participation
- Manage & Track Progress of Community Mitigation Projects
- Train Staff on FEMA Mitigation Requirements and Drive Accountability
- Maximize Federal Funding Possibilities
- Identify Mitigation Funding Gaps
- Adaptable and Customizable to Meet Your Needs
- Increase Hazard Mitigation Program Efficiency

## Case Studies



Cook County Hazard Mitigation Program	
# of Participating Jurisdictions	134
# of Hazard Mitigation Grant Projects Managed by Odysseus   GMT	2,015
Total FEMA Mitigation Grants	\$416 M
Total Value of Projects	\$2.8 B



### Cook County Multi-Jurisdictional Hazard Mitigation Plan

- 136 Participating Jurisdictions
- 230% Increase in HMP Participation
- 2,015 Mitigation Projects Identified
- \$400+ Million in FEMA HMGP Grants
- \$2.8+ Billion in Pre-Disaster Mitigation Actions
- 100% FEMA Compliant
- Completed in Less Than 5 Months

[Click Here to Learn More About](#)

[Schedule a Demo](#)

# Building a More Resilient Future



**INTEGRATED SOLUTIONS**  
CONSULTING

**Click Below to Learn How We  
Build a More Resilient Future**



## ABOUT US

Integrated Solutions Consulting is a professional services firm focused on developing and implementing comprehensive crisis and consequence management solutions. We are a team of innovative problem-solvers that combine experience and evidence-based knowledge to deliver practical, best practice results across multiple industries to make communities safer and more resilient

Top Supplier  
Performance Rating  
**dun & bradstreet**  
**97.1%**  
Successful  
Performance

We help our clients by providing comprehensive emergency management consulting services that use data-driven research, sophisticated crisis modeling and seasoned consultants to help our clients manage unexpected emergency and disaster situations.



# Expertise: Disaster Recovery

## ISC's Knowledge, Expertise, & Performance

Over the past three decades, ISC has worked with FEMA, state, and municipal clients to mobilize thousands of highly qualified technical staff to the most significant disasters in U.S. history, to EOCs and JFOs across the country. Under our contracts to provide professional technical disaster recovery services and navigating the statutory authorities of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, we have been instrumental in assisting our clients with identifying, administering, and managing tens of billions of dollars in federal disaster assistance funding.

### ▶ OUR PROGRAM & KNOWLEDGE CAPABILITIES:

- FEMA Public Assistance Program Management
- FEMA Hazard Mitigation Grant Program
- FEMA Individual Assistance Program Support
- FEMA Fire Management Assistance Grants
- FEMA Community Disaster Loans
- FEMA Section 428 Alternative Public Assistance Program
- HUD Community Development Block Grant Program Management
- Federal Highway Administration Emergency Relief (FHWA)
- National Flood Insurance Program
- State Managed Catastrophic Relief Fund Programs
- US Small Business Administration Disaster Assistance Loan Program
- USDA Farm Service Agency Disaster Assistance Program

ISC offers our clients a unique blend of emergency management professionals with expertise in disaster recovery operations and disaster assistance programs. Our team has supported local governments, states, tribal nations, and non-government organizations on a litany of disaster recovery operations, disaster assistance programs, community disaster recovery planning, and other special disaster recovery projects around the nation.



[Learn More About Our Disaster Recovery Services](#)



Although disasters are devastating and disruptive, it is important to recognize that every disaster brings about opportunity for communities to improve their conditions and to build a more resilient future. The better communities prepare for disaster, the better they can capitalize on the opportunity to break the disaster cycle.

## Contracting Made Easy!

ISC offers numerous competitively procured – and federally compliant – contract vehicles across the Nation. Contracting with ISC takes only minutes.

[Learn More About Our Contract Vehicles](#)